

1. Which best describes your approach to the real estate market for 2011?

Approach	2011	2010	2009
Cautious	73%	73%	69%
Bearish	4%	11%	22%
Bullish	18%	10%	6%
Staying out	4%	4%	3%
N/A	1%	2%	0%

2. When will the real estate market hit bottom?

Response	2011
It has already bottomed	43%
2011	26%
2012	21%
Other	10%

3. Which areas of real estate will be the most attractive to investors in 2011?

Area of Real Estate	Rank
Multifamily	#1
Land	#2
Retail	#3
Hotels	#4
Mixed-use	#5
Single Family	#6



Industrial	#7
Office	#8

4. Where do you think cap rates are going in 2011?

Response	Percentage of respondents
Up	31%
Down	18%
No meaningful change	51%

5. Do you think that acquiring debt will be easier, harder or the same?

Response	2011	2010
Easier	64 %	39%
Harder	19 %	46%
Same	11%	8%
N/A	6%	7%

6. Do you think that acquiring equity will be easier, harder or the same?

Response	2011	2010
Easier	64%	44%
Harder	25%	44%
Same	9%	7%
N/A	2%	5%



7. What is the greatest challenge your business currently faces?

Challenge	2011	2010	2009
Finding the right opportunities for investment	#1	# 1	#2
Bid/ask gap	#2	# 5	# 6
Acquiring debt	#3	#3	#1
Restructuring/working out stalled projects	#4	# 4	# 5
Protecting existing investments	#5	#2	# 3
Acquiring equity	#6	# 6	# 4
Getting projects entitled	#7	#7	# 7

8. How do "distressed assets" play a role in your strategy? Check all that apply.

Statement	Percentage in Agreement in 2011	Percentage in Agreement 2010	Percentage in Agreement 2009
We are seeking opportunistic acquisition of distressed assets	56%	60%	70%
We think current distressed assets have not yet seen bottom	36%	51%	54%
We are seeking advantageous restructure of distressed assets	32%	24%	27%
We intend to stay away from distressed assets	12%	9%	4%
We are interested only in distressed liens (rather than properties)	3%	5%	4%



9. Have you seen an increased willingness by financial institutions to sell notes?

Response	Percentage
No	56%
Yes	44%

10. If you have acquired notes, which of the following describes your experience? Check all that apply.

Experience	Percentage
The note acquisition was part of a prepackaged resolution with the borrower where we promptly acquired the property	28%
The loan is performing	24%
We are actively pursuing recourse against the borrower and guarantors	20%
We restructured the debt with the borrower	16%

11. Will 2011 be a good year to entitle and/or re-entitle properties?

Response	Percentage
Yes	80%
No	20%



12. If you believe that 2011 is a good time to entitle or re-entitle properties, which of the following statements do you agree with? Check all that apply.

Statement	Percentage in Agreement in 2011	Percentage in Agreement 2010	Percentage in Agreement 2009
Zoning authorities will be more lenient during bad economic times	51%	43%	65%
Projects can be approved faster due to lack of applications, thereby saving money	51%	46%	58%
Applicants can be more aggressive with their applications during bad economic times	49%	44%	55%
There will be less neighborhood opposition to a project during high unemployment times	26%	24%	21%

13. If you are involved in hotels, please check all statements below that apply.

Statement	Percentage
We are involved in distressed hotels	52%
We currently own hotels	38%
We plan to invest in hotels in 2011	33%
We are seeking loan modifications for hotels	19%



14. What environmental challenges (under CEQA) will your business face in 2011?

Challenge	Rank
Storm water	#1
Greenhouse gas emissions	#2
Endangered Species Act	#3

15. What area(s) of real estate are you involved in? Check all that apply.

Area of Real Estate	Percentage of Respondents in 2011	Percentage of Respondents in 2010	Percentage of Respondents in 2009
Multifamily	63%	54%	64%
Mixed Use	57%	47%	49%
Retail	46%	46%	45%
Office	42%	38%	44%
Land	39%	31%	32%
Single Family	34%	32%	22%
Industrial	31%	32%	35%
Hotel	28%	26%	27%
Other	9%	10%	15%

We would like to thank the 71 executives who participated in our 2011 survey.

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